

Financial Framework for a MOG - Solutions and recommendations to facilitate investments

PROMOTioN Workshop, Copenhagen, 26-11-2019

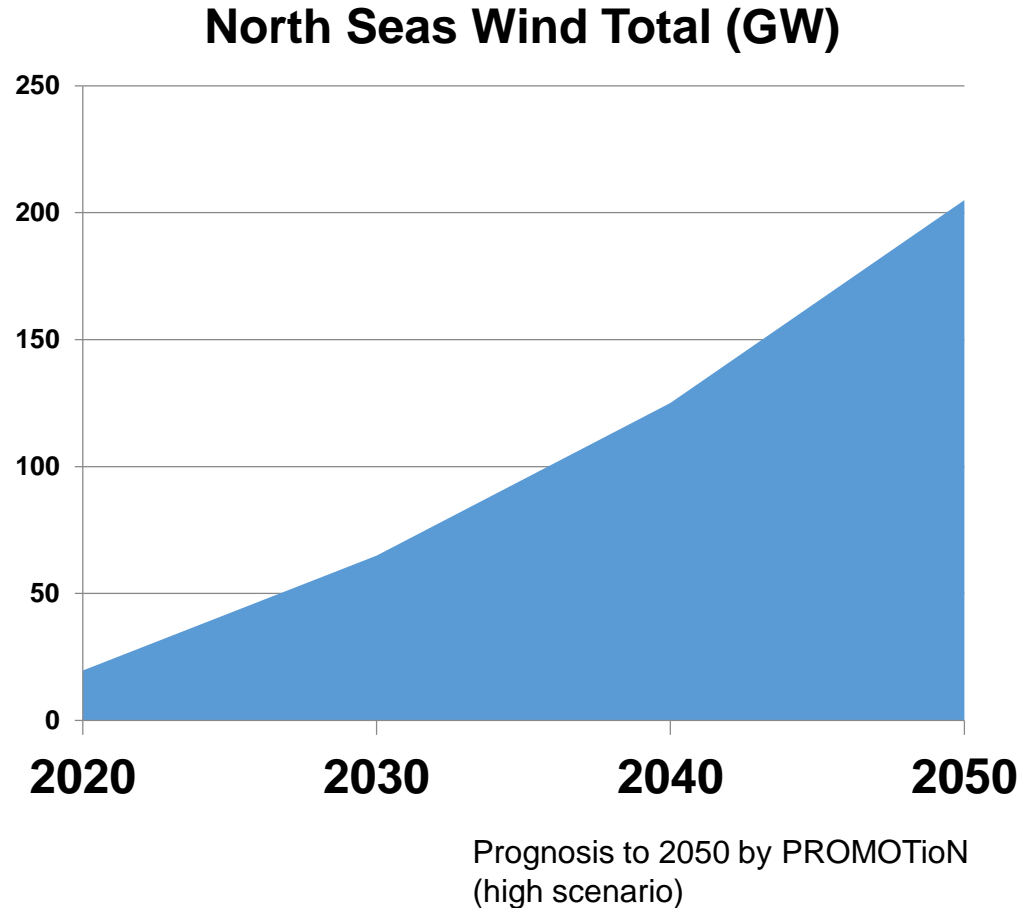
Alexandra Armeni, Deutsche WindGuard

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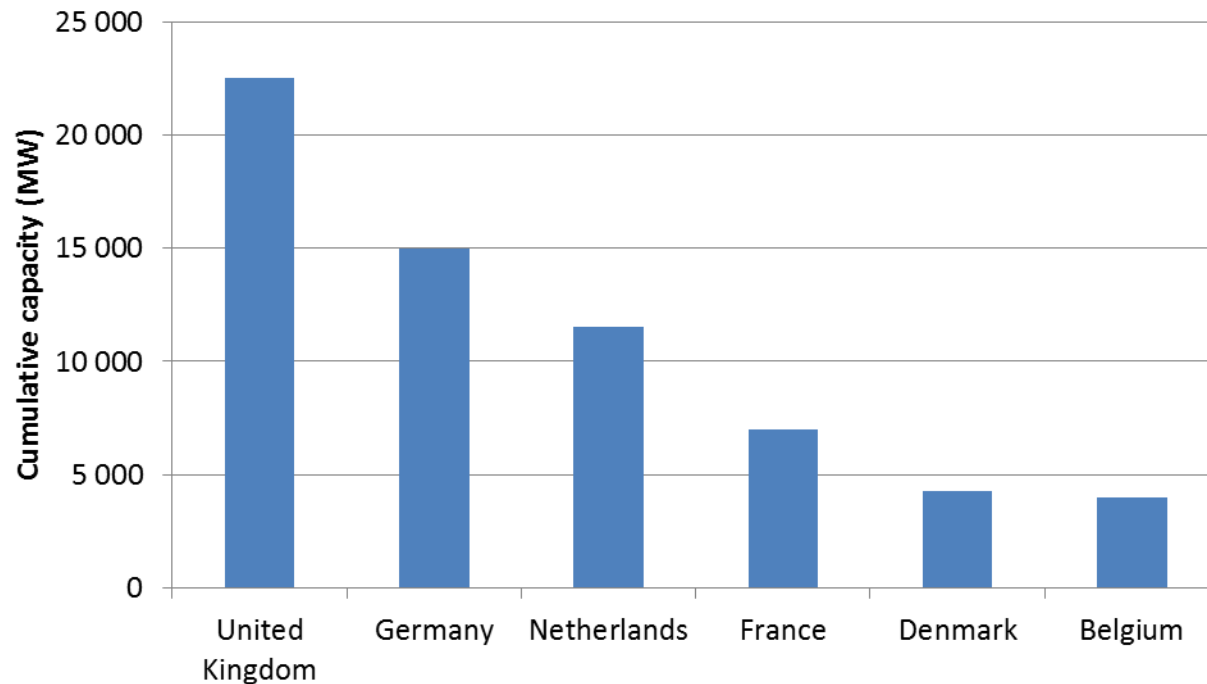
Importance of a MOG in the North Sea



- More than 200 GW offshore wind by 2050 (prediction by PROMOTioN, high scenario)
- A fully interconnected offshore electricity grid could contribute to:
 - higher integration of RE
 - increase cross-border power trading
 - increase energy security
 - decrease energy imports outside Europe
 - stabilisation of consumer prices

Pragmatic conditions: Fragmented landscape of national approaches

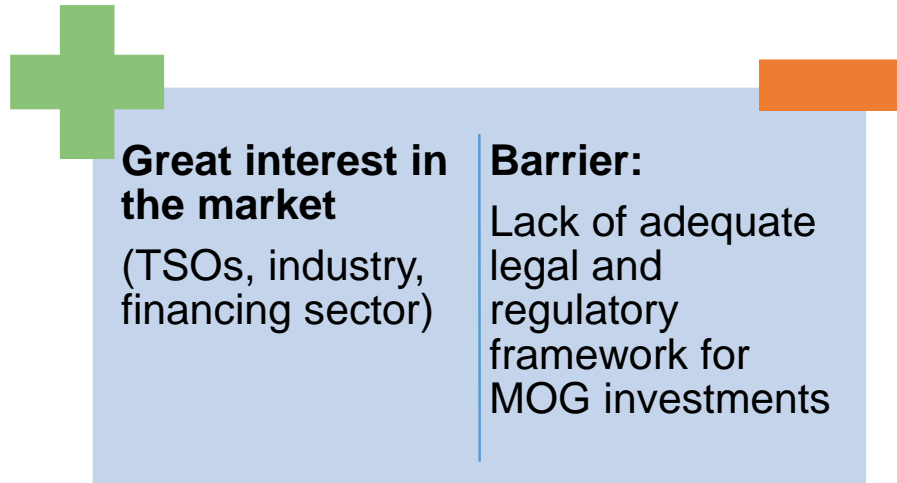
Offshore wind power cumulative capacity to 2030



Source: WindEurope

- Different national ambitions for offshore wind generation
- Already high estimations for offshore wind capacities till 2030
- Offshore wind capacities after 2030 uncertain
- Different timing and location of national offshore wind developments
- Different grid technologies used (AC, DC, voltage levels, etc.)
- Different designs/configurations for OWF connections to shore (e.g. clustering, radial, etc.)
- Different regulatory regimes and support structures

Financing challenges & investors' concerns (interviews)



Huge investment volume

- Public & private capital needed
- TSO balance sheet constraints & ownership restrictions

TSOs' concerns:

- Permitting issues
- Public acceptance
- Complexity due to different national regulatory frameworks
- Timely adjusted return on equity (RoE)

Private investors' concerns (interviews):

- TSO-monopoly
- TSO legal ownership restrictions
- Lack of regulatory clarity/ regulatory consistency/ retroactive actions
- Complexity due to different national regulatory frameworks
- Lack of central European grid planning and structure

If interest rates increase:

- Greater competition with alternative investments in the market
- Danger of limited financing potential for the sector

Objective of financial framework for a MOG

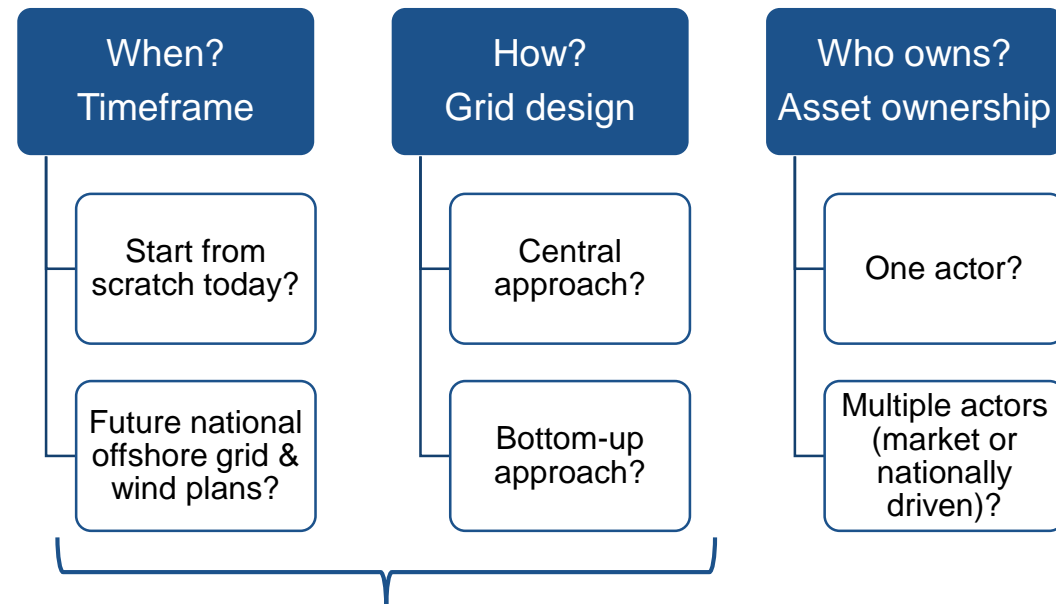
A financial framework is needed to kick-start, encourage and accelerate investments in a MOG, provided that an adequate legal and regulatory framework is in place.

- The purpose of a financial framework should be:
 - to mobilise capital for investments in a MOG
 - to reduce the impact on money available when unforeseen events such as financial crisis occur
- Parameters impacting financing:
 - Specifics of a MOG
 - Investor income
 - Financing strategies
 - Grid ownership



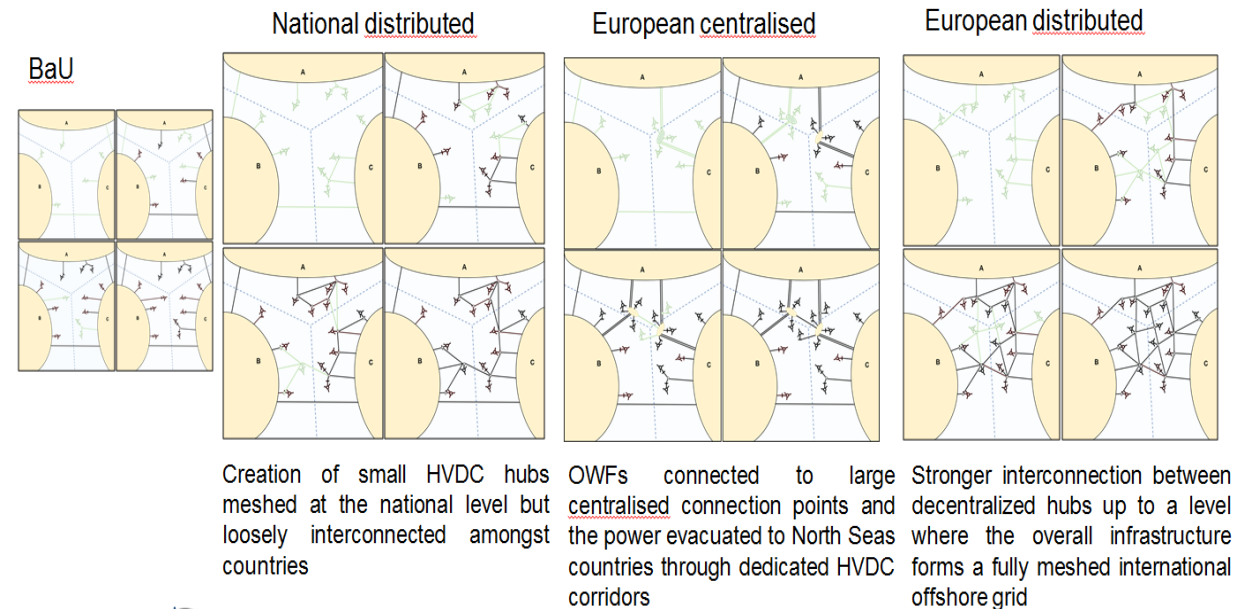
Specifics of a MOG

Characteristics of the investment to be financed



Investment volume

Possible grid concepts for a MOG

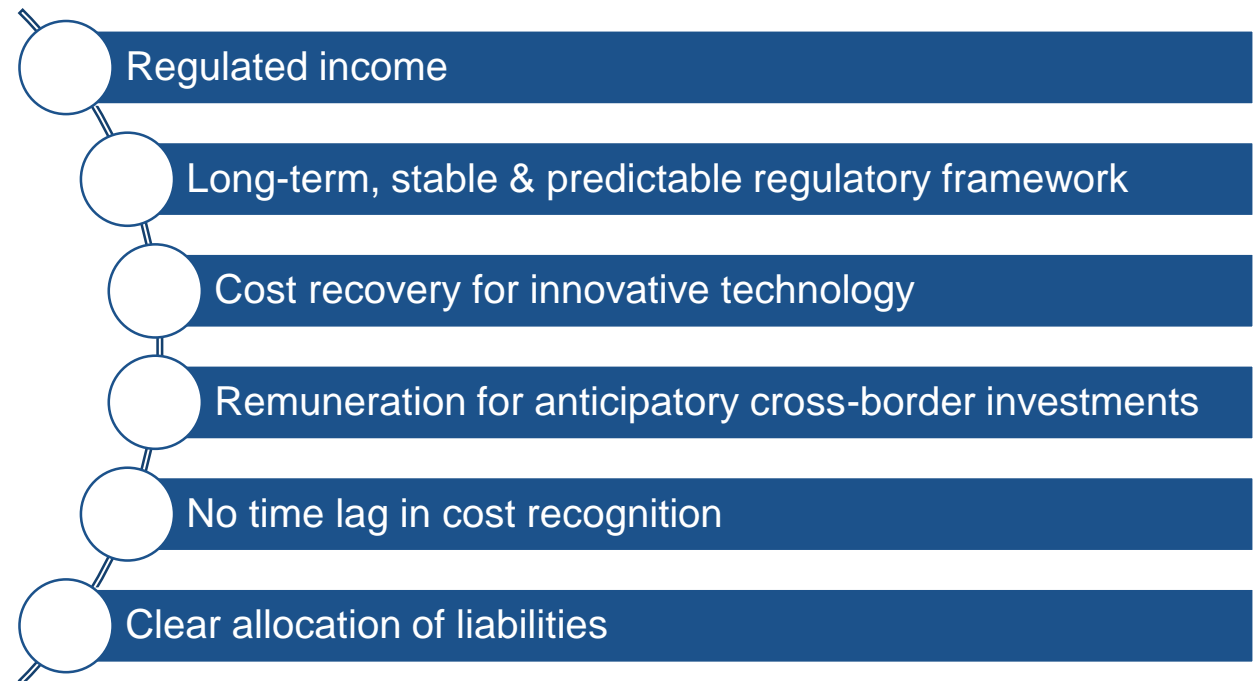


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Investor income

- The regulatory framework
 - determines the investor income
 - plays most important role in attracting investments and
 - securing financing for the MOG

- Crucial regulatory elements to incentivise investments in a MOG (from financing perspective):



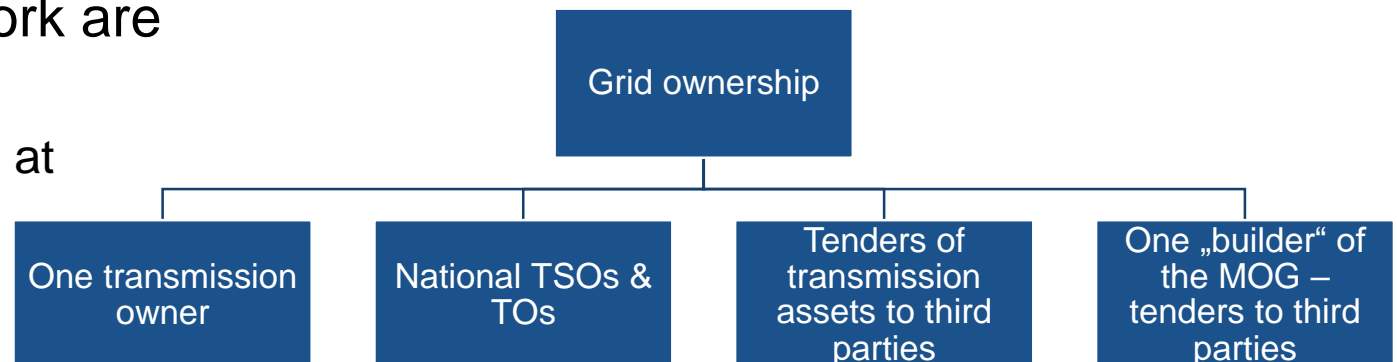
Financing strategies

- MOG is capital intensive
- Need for appropriate financing structures and financial sources
- Existing financing strategies from TSOs & TOs could be applied to a MOG:

TSO sub-structure	Tenders of transmission assets to third parties	Innovative financial sources
<ul style="list-style-type: none">• Equity partnerships with external investors• TSO-majority of voting rights• External investors majority of economic interest	<ul style="list-style-type: none">• High leveraged project finance structures (gearing>70%)• International experiences (e.g. OFTO, Brazil, Peru, ect.)• Applied at the early phase	<ul style="list-style-type: none">• Green bonds• Hybrid green bonds• Funding from EIB

Grid ownership

- Responsibility for investments and asset operation (O&M)
- MOG is a new concept:
 - Define and allocate responsibilities regarding grid activities
- Ownership structures under appropriate regulatory framework are needed to:
 - attract diverse financing sources at reasonable cost
 - facilitate investments in a MOG
- Possible options for ownership of MOG:
 - central approaches
 - asset-based approaches (nationally & market driven)
- Which ownership model to apply depends on political will





Recommendations through the prism of financing



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This project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement No 691714.

1. Increase the coordination of the national development plans for cross-border (anticipatory) grid investments

Obstacle for financing	Actions	Benefit for financing
<ul style="list-style-type: none">• Lack of coordination of infrastructure development is holding investors back from investing in a MOG	<ul style="list-style-type: none">• Common plan (central approach) or stronger co-ordination of the national grid development plans (timing and location) between countries• Binding grid development plans• Develop a North Sea regional authority for coordinated and strategic planning	<ul style="list-style-type: none">• Better estimation of investment volume• Increase certainty for expected future investment needs• Attract public and private investments at low cost• Allocate efficiently international capital to the required investments

2. Increase the clarity on responsibilities and liabilities of investors in a MOG

Obstacle for financing	Actions	Benefit for financing
<ul style="list-style-type: none">• Lack of clarity on allocation of responsibilities and liabilities between multiple transmission owners (across borders) and between transmission owners and offshore wind farm developers	<ul style="list-style-type: none">• Split liabilities regarding operation and maintenance of MOG among TSOs and third parties• Define and allocate liabilities regarding OWF compensation• Establishment of an offshore liability regime as part of the regulatory regime for the MOG	<ul style="list-style-type: none">• Build investor confidence• Unlock private capital

3. Set up a long – term, stable and predictable regulatory framework for investments in a MOG

Obstacle for financing	Actions	Benefit for financing
<ul style="list-style-type: none">• Lack of stable and predictable regulatory regime for hybrid/ meshed assets	<ul style="list-style-type: none">• Develop a revenue model with a long-term fixed revenue stream	<ul style="list-style-type: none">• Create investor trust• Provide long term visibility for investors• Increase investor confidence in remuneration level• Attract investors with long-term investment horizon• Secure necessary capital

4. Provide regulated income for investments in a MOG

Obstacle for financing	Actions	Benefit for financing
<ul style="list-style-type: none">• If investor income is market-based (electricity prices differentials between countries) higher risks for investors	<ul style="list-style-type: none">• Under TSO regime: investments included in the TSO's regulated asset base• Under a tender model: fixed revenue subject to availability, asset performance and market indicators (e.g. OFTO regime)	<ul style="list-style-type: none">• Creates certainty to investors by securing future returns• Protects investors against the price volatility of the electricity markets

5. Provide regulatory remuneration during the construction phase of the MOG

Obstacle for financing	Actions	Benefit for financing
<ul style="list-style-type: none">• Development and construction most risky phase of investment cycle with possible negative financial impact	<ul style="list-style-type: none">• Remuneration during the construction phases (e.g. German and the Dutch TSO regulatory regime)• Cap and Floor regime uses interest during construction which includes development and construction risks	<ul style="list-style-type: none">• Creates certainty for TSOs and especially investors who use project finance e.g. under third-party asset ownership.• Improves availability of financing during the riskier phases of development and construction of the assets

6. Facilitate private equity provision for the required MOG investment volumes

Obstacle for financing	Actions	Benefit for financing
<ul style="list-style-type: none">• TSO legal ownership restrictions hinder private equity provision	<ul style="list-style-type: none">• TSO sub-structure• Tenders of transmission assets to third parties under a SPV structure for construction, ownership and asset operation: applied in the early phase of the development of the MOG for rapid initial growth.• One entity responsible for construction of the MOG – after commissioning tenders the assets to third parties for ownership and asset operation (favoured by investors and financiers)• The 'builder' of the MOG could be national TSOs and investors forming a dedicated equity investment fund for the early phase of the MOG supported by EU	<ul style="list-style-type: none">• Overcome TSOs' balance sheet constraints• If "builder" for the MOG bears the constructions and development risk, lower risk for third parties at operational phase• "Builder" of the MOG relieved from financing burden after commissioning of the assets• A dedicated equity investment fund could reduce the risks for investors → unlock private investments

7. Allow remuneration for cross-border anticipatory investments through EU funding

Obstacle for financing	Actions	Benefit for financing
<ul style="list-style-type: none">• No national regulatory incentives for cross-border anticipatory investments regarding grid assets with multiple use	<ul style="list-style-type: none">• Early phase of the MOG: EU financial support (e.g. CEF/ EEPR funding)• Later phase of the MOG: anticipatory cross-border investments included in the TSOs' regulated asset base and allow for regulatory remuneration.	<ul style="list-style-type: none">• Mitigate the risks for investors• Bridge the financing gap due to inadequate cost allocation mechanisms• Reduce the risks and costs in the eyes of the national regulators unlocking the necessary cross-border anticipatory grid investments



8. Support technological innovation through EU funding at the early stage of the MOG development

Obstacle for financing	Actions	Benefit for financing
<ul style="list-style-type: none">• No national regulatory incentives for deployment of innovative technology for the MOG	<ul style="list-style-type: none">• EU financial support (e.g. CEF/ EEPR funding):<ul style="list-style-type: none">- for commercialisation of innovative technology- to kick-start the industry	<ul style="list-style-type: none">• Reduce the financial risk for the companies deploying innovative technologies• Increase certainty for the TSOs• Mobilise the required capital from institutional investors and the industry.

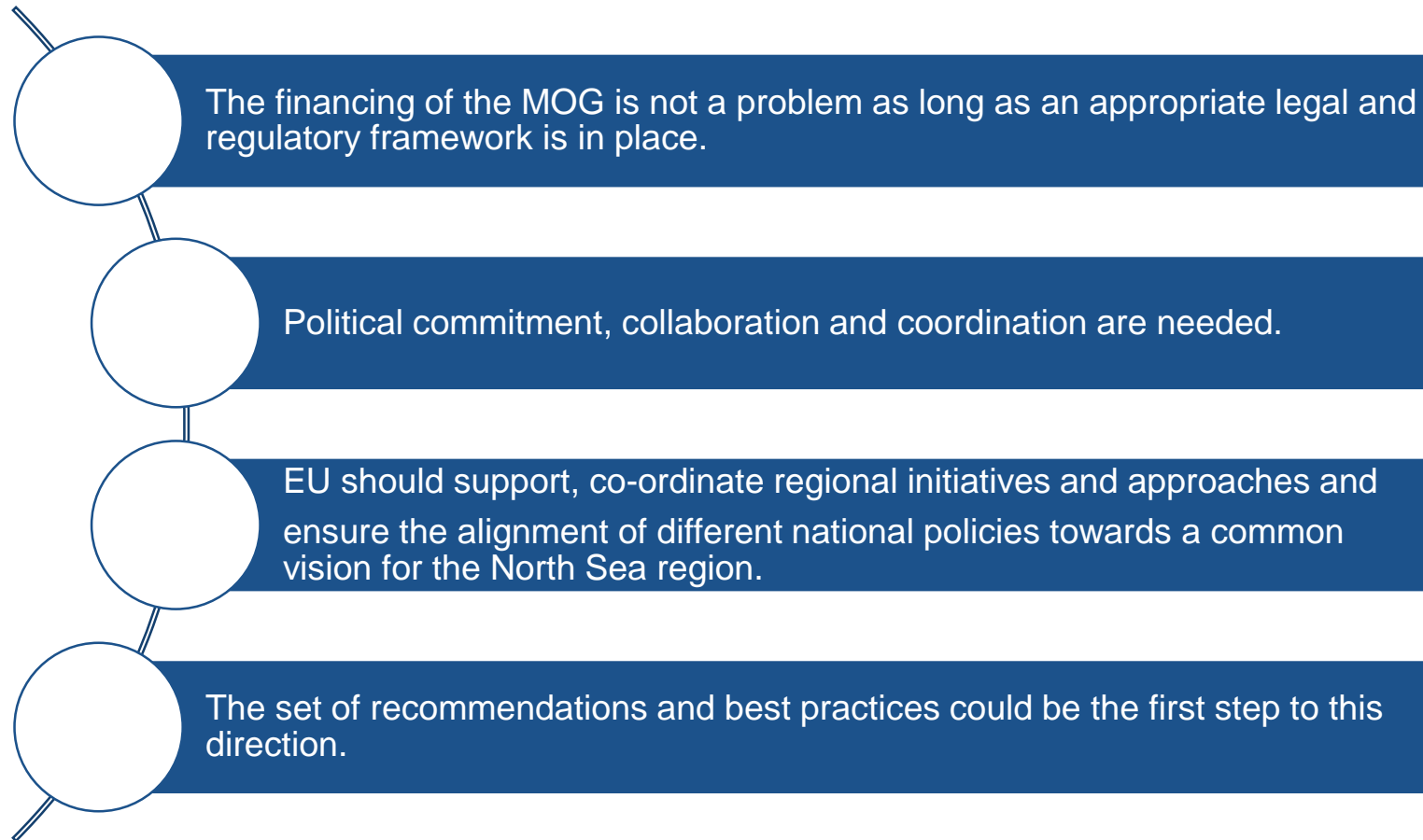


Conclusion



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Conclusion



APPENDIX

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The opinions in this presentation are those of the author and do not commit in any way the European Commission

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